Captain Robert C. Hulse

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OPERATIONS MANAGEMENT:

More than forty years of experience in management and leadership positions with Continental Airlines and the United States Navy. Extensive experience in Operations Management, Flight Standards, Safety, Leadership, Human Factors Facilitation, Course Development and Crewmember Counseling.

EDUCATION:

United States Naval Academy, Annapolis, Maryland B.S. Degree Engineering, 1961 (Graduated upper half of class)

Naval Flight Training School, Pensacola, Florida Designated Naval Aviator, October 1962

Attended Navy Fighter Weapons School ("Top Gun")

Attended Air Force Fighter Weapons School ("Red Flag")

Attended Air Force Fighter Weapons "College Dart" Training and Competition

Completed various Naval Leadership Training and Special Operations Schools

Commercial Aviation Training Schools, Major Airline ATP type rated as a Captain on DC-10-10-30, B727 100-200, and B737-300-500

CIVILIAN EXPERIENCE:

Continental Airlines, March 1967 to October 2001 Airline Captain, Retired

Assignments;

- Chief Pilot / Director-level Position in Los Angeles Base directly involved with Domestic and International Flight Operations. Close working relationship with local FAA and NTSB personnel.
- Assistant Chief Pilot Los Angeles Base
- Supervisor/Flight Instructor/Check Airman for DC-10-10/30, B727-100/200, and B737-300/500. Authored Flight Manual changes for DC-10, B727, and B737 Aircraft for Normal, Abnormal, and Emergency Procedures.
- Second Officer Instructor and First Officer on DC-10-10/30, B707-100/720B/320C
- Line Check Airman / Pilot
- Initial Operating Experience (IOE) Flight Instructor
- Captain International and Domestic Flight Operations
- Over 30,000 hours Flight Operational Experience

Crew Resource Management (CRM) Instructor/Facilitator

- Instructed / Facilitated CRM classes for Continental Airline pilots, U.S.
 Coast Guard pilots, Federal Aviation Administration personnel, NTSB
 personnel, Air Traffic Control personnel, and Transport Canada pilots for
 over twelve years. In this capacity instructed and consulted with pilots,
 flight attendants and non-crew members in aviation accident analysis and
 causal factors.
- Conducted LINE OBSERVATION SAFETY AUDITS, (LOSA) for Continental Airlines, Alaska Airlines, and New Zealand Airlines working with the University of Texas Human Factors Research Project.
- Authored recommendations and procedural changes to each airline during the LOSA process.
- Assisted the development for the first and follow on CRM programs for Pilots, Mechanics, Flight Attendants, Dispatchers, and other personnel at Continental Airlines.
- Authored new Syllabus Course Modules for CRM programs.

MILITARY EXPERIENCE

- Commanding Officer United States Navy Fighter Squadron, VF 301.
- Military Aircraft flown: T-34B, T-28B&C, F9F8 Panther Jet, F11F1 Tiger Jet, F-8 Crusader (all models), A-4 B&C Skyhawk, F-4B/N/S Phantom Jet.
- Served 25 months aboard the USS Hancock CVA-19, three combat cruises to Vietnam.
- Over 650 Arrested Carrier Landings (day and night).

ACHIEVEMENTS

Civilian:

 Managed and Supervised the Continental Airlines Los Angeles Pilot Base, 330 pilots (DC-10 and B727).

Military:

- As Commanding Officer (two years) and Executive Officer (two and one half years), provided the leadership and management skills.
- Noel Davis Award received for outstanding fighter squadron in the Naval Reserves for six continuous years.
- Perfect safety record, receiving six Chief of Naval Operations Safety Awards.
- Retired in January 1979 from the Naval Reserves as a Commander (0-5). Honorable Discharge from United States Navy.

CONSULTING EXPERIENCE:

Previous consulting experience with Television Anchors and various legal firms nationwide regarding safety issues involved with

- Commercial Aviation Safety
- General Aviation security and safety (Channel 10 KGTV San Diego)
- General Aviation security and safety (Channel_5 Fox News KSWB TV San Diego)
- Crew Resource Management / Error and Threat Management
- Aircraft Accidents, Analysis and Causal Factors
- Personal Injury
- Human Factors & Errors Relating to Aircraft Accidents
- Title 14, 47, & 49 CFR Federal Aviation Regulations Expert
- Wrongful Termination
- 5 Trials and 5 Depositions Testimony Experience
- Member FORENSIC EXPERT WITNESS ASSOCIATION.
- Member JURISPRO
- Member EXPERT RESOURCES
- Member TASA
- Guest Speaker for FEWA (Forensic Expert Witness Association)