

# DR. PATRICIA GALLOWAY P.E., CPENG, PMP, MRICS, F.ASCE, FIEAUST, F.ICE, F.AACEI, CFCC

Chief Executive Officer and Principal

## AREAS OF EXPERTISE

- Change Management
- Corporate Governance Standards
- Cumulative Impact
- Damage Calculation
- Delay / Acceleration Analyses
- Dispute Resolution
- Disruption / Productivity Analyses
- Engineering Standards of Care
- Expert Testimony

- Fraud Investigation
- Management Consulting
- Management Standards of Care
- Project Control Systems
- Project Planning and Execution
- Risk Management
- Scheduling Standards of Care
- Trend Evaluation
- Claims Analysis

## BACKGROUND

As Chief Executive Officer of The Nielsen-Wurster Group, Inc. Dr. Patricia Galloway oversees all aspects of the firm's Risk Management, Management Consulting and Dispute Resolution services. Dr. Galloway's Risk Management experience includes project planning and ongoing project execution, risk assessment and analysis, trend evaluations and risk reduction plans for public and private projects in the transportation, infrastructure, power, process, oil and gas and building sectors. Dr. Galloway has written and lectured extensively on the subject of risk management and has served as an in-house instructor on risk management for both Owners and Contractors. She has served as an advisor to multiple Owner and Contractor clients and served as a member of various Risk Management assessment and review panels. In addition, Dr. Galloway has assisted and been actively involved in developing and setting up Risk Management corporate-wide programs for multipational companies around the world. Representative Project Specific Risk Management engagements include multibillion dollar Rail Projects, the Kuala Lumpur Airport, a pharmaceutical plant in Singapore and the Melbourne City Link Project in Australia. Engagements have included risk assessments and ongoing risk monitoring for EPC Contractors and Owners. She has also served as Project Manager and Scheduling Engineer for major projects (design, construction and fast-track) using computer automated systems.

In Nielsen-Wurster's Management Consulting Division, Dr. Galloway's engagement experience includes analyses of Board of Directors roles and responsibilities, management structures and performance, evaluation of operations, management processes, contract development and form, project controls, contract administration, claims avoidance, schedule delay, value engineering and others. She has performed Management Consulting services for major US and non-US companies and public agencies including Japan and Australia throughout the construction, process, power and transportation sectors. She also lectures and presents seminars on project controls, management, Board of Director roles and responsibility and leadership to private firms, corporations and professional society organizations.

Dr. Galloway has extensive international experience having traveled to nearly 100 countries and having worked on numerous domestic and international engagements.

Megaprojects, by industry definition, are very large investment projects that attract a high level of public attention or political interest because of substantial direct and indirect impacts on the community, environment and budgets. They are generally defined as major infrastructure projects that cost more than \$1 billion.

Dr. Galloway has significant global experience with megaprojects costing several times this minimum definition. She has been a member of and led teams on engagements such as Crossrail Project, London, United Kingdom at £10 billion; Sakhalin Pipeline Project, Moscow, Russia at \$20 billion; Consortium Contractor, Marine Facility, Europe at \$6 billion; Xiaolangdi Dam, China at \$3.5 billion; Melbourne Citylink Project, Victoria, Australia at \$2 billion; Siemens PEMEX-Cadereyta project at \$1.6 billion; Rockport Works Steel Mill Facility, Rockport, Indiana, United States at \$1.1 billion; Refinery Upgrade and Pipeline Project, North America at over \$1 billion; and International LNG Terminal, North America at \$1 billion; HBJ Pipeline Project, India at \$1 billion; Murrin Murrin Nickel-cobalt Project, Western Australia at \$1 billion; Tsing Ma Bridge, Hong Kong at \$1 billion; and multiple nuclear power plant projects.

Her Dispute Resolution engagement experience includes projects throughout the world: refineries, offshore platforms, oil depots, LNG facilities, petrochemical plants, gas pipelines and compression modules, power plants (wind, nuclear, fossil fuel, gas-fired, combined-cycle, hydroelectric, waste-to-energy), hotels, casinos, stadiums, commercial offices, hospitals, universities, civic and convention centers, parking garages, process plants, wastewater treatment plants, landfills, airports, highways, bridges, tunnels, mass transit, railroads, port facilities, dams, bulk pharmaceutical plants, manufacturing and other projects.

Dr. Galloway has served as both a consulting and testifying expert. She has presented expert witness testimony in numerous formal court proceedings, domestic (AAA) and International arbitration forums (International Chamber of Commerce (ICC) arbitrations, UNCITRAL, SAIC, London), and public utility rate hearings. Dr. Galloway also serves as an arbitrator with the American Arbitration Association on both commercial and construction litigation cases and is a member of its Construction Arbitrators Master Panel.

Dr. Galloway has also served as a facilitator for partnering workshops and Instructor in several forums such as seminars, course instructor for private and public entities; a past guest Professor at the University of Wisconsin, Madison, University of Bologna, Italy and Harbin University of Technology in Harbin, China; and is currently a visiting Professor at Kochi University of Technology in Kochi, Japan.

Dr. Galloway is an internationally recognized leader in the civil engineering and construction arena. In November of 2003, Dr. Galloway was inducted as the first woman President of the American Society of Civil Engineers (ASCE), and in 2006 was appointed by President Bush to the National Science Board. Dr. Galloway also serves as the Chief Executive of Nielsen-Wurster Asia-Pacific, a Nielsen-Wurster subsidiary corporation located in Melbourne, Australia. She also serves as a Director for another Nielsen-Wurster subsidiary, Pegasus Global Holdings.

Before joining Nielsen-Wurster, Dr. Galloway was employed by CH2M Hill. Her responsibilities at CH2M Hill included preparation of project management training course, project controls including estimating and critical path scheduling and tunnel inspection, being the first woman tunnel inspector in Wisconsin. She was assigned as the Master Program Scheduler for the \$1.6 billion Milwaukee Water Pollution Abatement Program (MWPAP). Her responsibilities included coordination of all project schedules, involvement with cost engineering functions, preparation of all schedule progress reports for public and client presentations and monitoring compliance with court orders imposed on the Program. Other activities at the MWPAP included authoring a scheduling manual, preparation of bid documents, on-site tunnel inspection and coordination of a project manager's training series.

#### REGISTRATIONS

- Professional Engineer in the following US locations:
  - » Arizona #16978
  - » Colorado #28566
  - » Florida #44498
  - » Georgia #031939
  - » Kansas #19495
  - » Kentucky #17690

- » New Jersey #GE-29321
- » New York #060684-1
- » Ohio #72520
- » Pennsylvania #PE-046146-R
- » Washington #28262
- » Wisconsin #21786-006

» New Hampshire #12184

- Wyoming #PE-4974
- Professional Engineer in the following Global locations:
  - » Australia, FIEAust CPEng #1194740
- » Canada, Province of Manitoba #15061
- Certified Examiner, National Council of Examiners for Engineering and Surveying (NCEES) #12046

»

- Certified Project Management Professional #0012-84
- Certified Forensic Claims Consultant (CFCC)
- Member of the ICDR Panel of Arbitrators
- Member of the AAA Panel of Arbitrators
- Professional Member of the Royal Institution of Chartered Surveyors, Faculties of Project Management and Risk Management (MRICS)
- Registered in the International Registry of Professional Engineers in the discipline of Civil Engineering, Construction Management by the United States Council for International Engineering Practice (USCIEP) #131
- Private Pilot

### BOARD OF DIRECTOR MEMBERSHIP

#### For Profit Corporations

- The Nielsen-Wurster Group, Inc., 1984 Present
- Nielsen-Wurster Asia-Pacific Pty. Ltd., 2001 Present
- Pegasus Global Holdings, Inc., 2000 Present
- Unionville Vineyards (Partner), 1986 Present
- Unionville Aviation, 1987 2005
- Nielsen-Wurster ESB 1986 1989

#### Non-Profit Companies / Organizations

- National Science Board, 2006 Present
- Construction Industry Institute Advisory Board, 2006 Present
- Order of the Engineer, National Board of Governors, 2004 Present
- Engineers for a Sustainable World, Member of Advisory Board, 2003 Present
- Purdue University Dean's Advisory Board, Engineering Visiting Committee, 2004 2007
- Project Management Institute, College of Scheduling, 2003 2006
- National Science Foundation Engineering Directorate Advisory Committee, 2004 2006
- National Science Foundation International Directorate Advisory Committee, 2006
- Pan American Academy of Engineering, 2006
- American Society of Civil Engineers, 1992 1995, 2002 2005
- American Society of Civil Engineers Foundation, 2002 2005
- Construction Institute, 2004 2005
- Civil Engineering Research Foundation (CERF), Member of Corporate Advisory Board, 2001 2005
- Civil Engineering Research Foundation (CERF), 2002 2004
- Purdue University Engineering Alumni Board, 1992 2001
- Hoover Medal Award Board, 1996 1999
- Project Management Institute, Publications Advisory Board, 1991 1993

#### AWARDS

- G. Brooks Ernest Award, Cleveland (Ohio) Chapter of ASCE, 2007
- Engineering Excellence and Leadership Award, George Mason University, 2007
- CSI Michelangelo Award Panel of Judges, 2006 2007
- Pan American Academy of Engineering, 2006
- Sigma Kappa Colby Award, 2006
- "Who's Who in America," Edition 59, 2005
- Key Women in Energy-Global Awards, Energy Leaders Council, 2005
- National Academy of Construction, 2005
- "Who's Who of American Women," Edition 24, 2004 2005 (listed since 1983)
- "Who's Who in the World," Edition 22, 2004
- "Who's Who in Science and Engineering," Edition 8, 2004
- YWCA Tribute to Women Honoree, 2004
- Society of Women Engineers' Upward Mobility Award, 2003
- Kentucky Governor Award-Kentucky Colonel, 2002
- "Who's Who in Science and Engineering," 2002
- Lafayette High School Hall of Fame, Inducted 2001
- National Academy of Engineering: Celebration of Women, 2000
- White House Commission: 2000 Design Award, 1999
- Professional Leadership Award, National Professional Women in Construction, 1995
- Purdue University Distinguished Engineering Alumni Award, 1991
- Mercer County Engineer of the Year Award, 1990
- White House Fellowship Regional Finalist, 1990
- Glamour Magazine's Ten Outstanding Young Working Women for 1988
- Somerset County's Outstanding Women in Business and Industry, October 1987
- "Who's Who in America's Emerging Leaders," 1987 Present
- Engineering News Record, "Top Women in Construction," October 1986
- "Distinguished New Engineer," Society of Women Engineers, 1980

#### EDUCATION AND COURSES

#### Education

- Ph.D., Infrastructure Systems (Civil) Engineering, Kochi University of Technology, Kochi, Japan
- M.B.A., New York Institute of Technology, New York, Magna cum Laude
- B.S., Civil Engineering (double major in Structures and Construction Management), Purdue University, West Lafayette, Indiana

#### Courses

- Arbitrator Ethics and Disclosure
- Chairing a Panel, American Arbitration Association
- Award Writing, American Arbitration Association, Atlanta, Georgia
- International Training for Dispute Resolution, International Symposium in Advanced Case Management Issues, American Arbitration Association, New York, New York
- Arbitrator II Training (Advanced Case Management Techniques), American Arbitration Association, Washington, D.C.
- Construction Industry Arbitrator Workshop, American Arbitration Association, Philadelphia, Pennsylvania
- The Dispute Review Board Administration and Practice Workshop, The Dispute Review Board

Foundation, Boston, Massachusetts

#### Other

• Sustainability & the Built Environment, The Practicing Institute of Engineering, Inc., 2005, presented by The Institution of Civil Engineers and The American Society of Civil Engineers, The Harvard Club, New York

#### LANGUAGES

• Spanish - conversational / good understanding of written word

#### TECHNICAL PAPERS AND PRESENTATIONS

Dr. Galloway has authored and presented numerous technical papers and articles on engineering management, contract administration, project controls management; scheduling, risk management and other topics (see attached Technical Papers and Presentations).

#### MEMBERSHIPS

- American Society of Engineering Education (ASEE)
- American Association for Engineering Societies (AAES)
- » Chair, International Activities Commission, 1999 2000
- Academy of Experts, United Kingdom
- American Arbitration Association, Panel of Arbitrators (Philadelphia, New York and International)
- American Consulting Engineers Council (ACEC)
- American Nuclear Society (ANS)
- American Society of Civil Engineers (Fellow) (ASCE)
  - » Past President, 2004 2005
  - » National President, 2003 2004
  - » National President-Elect, 2002 2003
  - » International Director of the Board, August 1992 1995
  - **Board** Activities
    - » Society Awards Committee, 2004 Present
    - » Chair, Past Presidents Council, 2004 2005
    - » Chair, Executive Compensation Committee, 2004 2005
    - » Executive Committee Liaison to the Construction Institutes Board of Directors, 2003 - 2005
    - » Chair, Membership Committee, 2001 2002
    - » Member, Communications Committee, 2000 2002
    - » Member, Committee on Strategic Initiatives, 2000 2001
    - » Chair, Task Committee on Women in Civil Engineering, 1998 2000
    - » Member, Engineers Joint Contract Documents Committee, 1999 2000
    - » Member, ASCE Hoover Medal Board of Award, 1996 2000
    - » Member, Finance Committee, 1997 1999
    - » Chair, International Activities Committee, 1994 1997 (Member 1992 1999)
    - » Member, COSOPO Committee and Workforce Subcommittee, 1995 1997
    - » Member of the Membership Committee, 1994 1996
    - » Member, Long Term Strategic Planning Committee, 1994 1995
    - » Chair, Audit Committee, 1994 (Member 1993 1994)
    - » Member, Visioning Task Force Committee, 1993 1994

- » Chair, New York Convention, 1992
- » Member, Teller's Committee, 1991
- » Vice Chair, Orlando Convention Committee, 1990

Professional Activities Committee (PAC)

- » Co-chair, Engineer 2025 Summit, "Summit on the Future of Civil Engineering," June 2006
- » Member, Committee on Conventions and Conferences, 1988 1991
- » Chair, Sessions Committee on Professional Activities, 1988 1990
- » Member, Engineering Management Committee, 1986 1990

Technical Activities Committee (PAC)

- » Member, Professional Construction Management Committee, 1978 1989
- » Member, Committee on Underground Tunneling, 1983 1986
- » Subcommittee Chair, Professional Construction Management Committee, 1978 1985
- » Session Moderator, ASCE National Spring Convention, May 1983 (Philadelphia)
- » Session Moderator, ASCE National Spring Convention, May 1981 (New York)
- » Co-chair, Specialty Conference on "Reduced Liability through Better Inspection and Specifications," San Diego, February 1981
- » Member, National Inspection Committee, 1979 1981
- » Member, National Specifications Committee, 1979 1981

Local Section Activities

- » District 1 Council, Zone I, New Jersey Section Representative, 1995 2001
- » New Jersey Section Strategic Planning Subcommittee Chair, 1996 1999
- » Speaker at New Jersey Central Branch Meeting, 1995
- » Toastmaster, New Jersey Section Annual Banquet, 1994 1995
- » Wisconsin Section, Student ASCE Club Advisor to the Milwaukee School of Engineering, October 1978 - July 1981
- ASCE Construction Institute
- Association for the Advancement of Cost Engineering International (Fellow) (AACEI)
  - » Chair, National Committee-Women in Project Controls, 2004 2005
  - » Member, National Planning and Scheduling Committee
- Civil Engineering Research Foundation (CERF)
  - » Member, Corporate Advisory Board, 2001 2005
- Chi Epsilon (National Civil Engineering Honor Society)
- Dispute Review Board Foundation
- Institution of Civil Engineers, United Kingdom (Fellow) (ICE)
- Engineers Australia (Fellow)
- Extraordinary Women Engineers Project
  - » Chair, National Steering Committee and Member of Advisory Board, 2003 2006
- Inter-Pacific Bar Association (IPBA)
- Japan Society of Civil Engineers (JSCE)
- National Academy of Construction
- National Association of Corporate Directors
- National Council of Examiners for Engineering and Surveying (NCEES)
- National Science Board
  - » Presidential Appointment, 2006 2012
- National Society of Professional Engineers (NSPE)
- Order of the Engineer
  - » Board of Director, 2004 Present
- Pan American Academy of Engineers
  - » Board of Directors, 2006 Present
- Project Management Institute, College of Scheduling (PMI)

- » Speaker and Instructor Bureau, 1990 Present
- » Chair, 3rd International College of Scheduling Conference, Orlando, Florida, April 2006
- » Board of Directors, College of Scheduling, 2003 2006
- » Chair, 2nd International College of Scheduling Conference, Scottsdale, Arizona, May 2005
- » Chair, International College of Scheduling Conference, Montreal, Canada, April 2004
- » Member, Publications Advisory Board, 1991 1993
- Purdue University
  - » Dean Advisory Council, 2004 2007
  - » SWE Student Advisor Program
  - » Engineering Alumni Board of Directors, 1994 2001
- Royal Institution of Chartered Surveyors (RICS)
- Society for Social Management
  - » Chair, 2006 Present
- Society of Petroleum Engineers
- Society of Women Engineers
  - » New York Section President, 1982 1983
  - » National Committee Chair for Headquarters Site Study, 1982 1983
  - » National Committee Chair for Teller's Committee, 1981 1982
  - » Wisconsin State President, 1980 1981
  - » Wisconsin State Secretary, 1979 1980
- Tau Beta Pi (Honorary Member)
- Toastmasters International
  - » Competent Toastmaster Award, July 1981
  - » Speechcraft Organizer, 1979
- UPADI
  - » General Chair, UPADI Annual Convention, 2006
- Women in Engineering Programs & Advocates Network (WEPAN)
  - » Mentor for Women College Engineering Students
- World Federation of Engineering Organizations (WFEO)
  - » ComTech Committee Vice President, 2004 Present
  - » US Representative to WFEO, 2006
  - » Member of WFEO President's Advisory Board, 2006
  - » Co-Chair, World Summit on Women in Science, Engineering and Technology, November 2006

### REPRESENTATIVE ENGAGEMENT EXPERIENCE

**DR:** Dispute Resolution Project Management, Engineering Design, Construction Supervision Other:

RM: Risk Management

MC: Management Consulting

| Industry                           | Туре     | Project Name  | DR | RM | MC | Other |
|------------------------------------|----------|---|----|----|----|-------|
|                                    |          | Shawnee Mission Parkway,<br>United States (Kansas)                              | •  |    |    |       |
|                                    |          | KDOT Project, United States<br>(Kansas)   | •  |    |    |       |
|                                    |          | 151st Street Bridge Project,<br>United States (Olathe, Kansas)                  | •  |    |    |       |
|                                    |          | New Jersey Turnpike, Section<br>5B-3, United States (New<br>Jersey)             | •  |    |    |       |
|                                    |          | City Link, Melbourne, Australia<br>(Victoria)                                   |    | •  |    |       |
|                                    |          | Turnpike Operations<br>Management System, United<br>States (Florida)            |    | •  |    |       |
| Infrastructure /<br>Transportation | Roadways | Texas Department Of<br>Transportation Group 5 Matter,<br>United States (Texas)  | •  |    |    |       |
|                                    |          | State Highway US 290 Travis<br>County, United States (Texas)                    | •  |    |    |       |
|                                    |          | Asphalt Resurfacing Project,<br>Highway 9, United States (Allen,<br>Nebraska)   | •  |    |    |       |
|                                    |          | Electronic Toll Collection<br>System, United States (Florida)                   |    | •  |    |       |
|                                    |          | Houston Ship Channel Cable-<br>Stayed Bridge, United States<br>(Baytown, Texas) | •  |    |    |       |
|                                    |          | Blue Route Section 200  | •  |    |    |       |
|                                    |          | Kenton County Lexington-<br>Covington Road, United States                       | •  |    |    |       |

| Industry                           | Туре     | Project Name  | DR | RM | MC | Other |
|------------------------------------|----------|---|----|----|----|-------|
|                                    |          | I-75 "Death Hill" Project,<br>United States (Covington,<br>Kentucky)                  |    | •  |    |       |
|                                    |          | Veteran's Expressway, Tampa,<br>United States (Florida)                               |    | •  |    |       |
|                                    |          | Interstate 75, Kentucky<br>(Lexington and Covington<br>Road) United States (Kentucky) | •  | •  |    |       |
|                                    |          | Vancouver Millennium Sky<br>Train Project, Canada (British<br>Columbia)               | •  |    |    |       |
|                                    |          | Hillsborough Avenue Bridge,<br>United States (Tampa, Florida)                         | •  |    |    |       |
|                                    | Bridges  | Tsing Ma Bridge, China (Hong<br>Kong)   | •  |    |    |       |
| Infrastructure /<br>Transportation |          | Nairn Avenue Overpass Project,<br>Canada (Manitoba)                                   | •  |    |    |       |
|                                    |          | New Smyrna Beach Bridge,<br>United States (Florida)                                   | •  |    |    |       |
|                                    |          | Hastings Bridge, Hastings,<br>United States (Minnesota)                               | •  |    |    |       |
|                                    |          | Post Tensioned Segmental<br>Bridge, Bexar County, United<br>States (Texas)            | •  |    |    |       |
|                                    |          | Interstate Highway Bridges,<br>Indiana (Gary)   | •  |    |    |       |
|                                    |          | Gloucester Inlet Bridge, United<br>States (Massachusetts)                             | •  |    |    |       |
|                                    | Airports | Yosemite International Airport,<br>California (Fresno)                                | •  |    |    |       |
|                                    |          | Port of Seattle-Task 7, United<br>States (Seattle, Washington)                        |    |    | •  |       |

| Industry                           | Туре              | Project Name  | DR | RM | MC | Other |
|------------------------------------|-------------------|---|----|----|----|-------|
|                                    |                   | International Airport, Malaysia   |    |    | •  |       |
|                                    | Airports          | Kuala Lumpur International<br>Airport, Malaysia (Kuala<br>Lumpur)   |    | •  |    |       |
|                                    |                   | Indianapolis International<br>Airport, United Airlines<br>Maintenance Operation Center,<br>Indiana (Indianapolis) | •  |    |    |       |
|                                    | Telecommunication | AT&T Broadband, United<br>States (Illinois, Missouri,<br>Michigan)  | •  |    |    |       |
|                                    |                   | TADRS (Tactical Air Defense<br>Radar System), Australia<br>(Melbourne)  | •  |    |    |       |
|                                    |                   | Pentagon City Subway Station,<br>United States (Virginia)   | •  |    |    |       |
| Infrastructure /<br>Transportation |                   | Rohr Transit Cars, United States<br>(Washington, D.C)   | •  |    |    |       |
|                                    |                   | North Harlem To Brewster<br>(Hudson Harlem Lines)<br>Electrification Program, United<br>States (New York)         |    |    |    | •     |
|                                    |                   | London Crossrail Project,<br>United Kingdom (London)  |    | •  |    |       |
|                                    | Rail              | Sound Transit, United States<br>(Washington)  | •  |    |    |       |
|                                    |                   | Phoenix Light Rail Transit Line,<br>United States (Arizona)   |    | •  |    |       |
|                                    |                   | Taisei-Metro Extension Project,<br>Bulgaria (Sofia)   |    | •  |    |       |
|                                    |                   | Regional Fast Rail Project<br>(RFRP), Australia (Victoria)  |    | •  |    |       |
|                                    | ,                 | Southern New Jersey Light Rail<br>Transit System, United States<br>(New Jersey)                                   | •  |    |    |       |

| Industry                           | Туре    | Project Name  | DR | RM | MC | Other |
|------------------------------------|---------|---|----|----|----|-------|
|                                    |         | Singapore Mass Rail Transit,<br>Singapore   |    | •  |    |       |
|                                    | Rail    | Toronto Transit Commission<br>Subway Line Expansion,<br>Canada (Toronto, Ontario) |    | •  |    |       |
|                                    |         | Shaw Subway Station, United<br>States (Washington, D.C.)                          | •  |    |    |       |
|                                    |         | Stamford Railroad Station<br>Stamford, United States<br>(Connecticut)             | •  |    |    |       |
|                                    |         | Central Terminal Expansion<br>Claim Review, United States<br>(Washington)         | •  |    |    |       |
|                                    | Seaport | Port of Seattle, United States<br>(Washington)                                    |    |    | •  |       |
| Infrastructure /<br>Transportation |         | Port of Seattle, United States<br>(Washington)                                    | •  |    |    |       |
|                                    |         | Lahad Datu Port Expansion,<br>Malaysia  | •  |    |    |       |
|                                    |         | Panama Canal Transfer Station,<br>Panama Canal Zone                               | •  |    |    |       |
|                                    |         | Upper Rouge Tunnel, United<br>States (Detroit, Michigan)                          |    | •  |    |       |
|                                    | Other   | City of Venice Floodgate Bid<br>Review, Italy                                     |    | •  |    |       |
|                                    |         | Mill to Bull Creek Tunnel,<br>United States (California)                          | •  |    |    |       |
|                                    |         | Nunez Employment<br>Discrimination Suit, United<br>States (Texas)                 | •  |    |    |       |
|                                    |         | Seattle Public Utilities (SPU)<br>and SeaTran, United States<br>(Washington)      |    |    | •  |       |

| Industry                           | Туре                        | Project Name  | DR   | RM | MC | Other |
|------------------------------------|-----------------------------|---|--|----|----|-------|
|                                    |                             | Seattle Public Utilities (SPU)<br>and SeaTran, United States<br>(Washington)  |  |    | •  |       |
|                                    |                             | Riofil / Manila South Harbor<br>Pier 5 Extension, Philippines                 | •  |    |    |       |
|                                    |                             | Lief Erikson Tunnel, United<br>States (Minnesota)                             | •  |    |    |       |
| Infrastructure /<br>Transportation | Other                       | F/V Arctic Storm Ship<br>Conversion, United States<br>(Washington)            | •  |    |    |       |
|                                    | -                           | Pinellas County Water System<br>Pipeline, United States (Florida)             | •  |    |    |       |
|                                    |                             | Deep Sea Drilling Ship, United<br>States (Texas)                              | •  |    |    |       |
|                                    |                             | Mount Hope Water Main<br>Project, Panama                                      | •  |    |    |       |
|                                    |                             | Palmetto Lime Facility, United<br>States (Columbia, South<br>Carolina)        | •  |    |    |       |
|                                    |                             | PET Production Plants,<br>Argentina, Holland, Spain                           | •  |    |    |       |
|                                    | Chemical /<br>Petrochemical | Zinc Recovery Plant, United<br>States (California)                            | •  |    |    |       |
| Industrial / Process               |                             | FMC Baltimore Sulfentrazone<br>Plant, United States (Maryland)                | •  |    |    |       |
|                                    |                             | Seraya Island Petrochemical<br>Project, Singapore (Seraya<br>Island)          | mbia, South tion Plants, Iolland, Spain ry Plant, United ornia) ore Sulfentrazone d States (Maryland) d Petrochemical gapore (Seraya |    |    |       |
|                                    |                             | PML Project (Shinwha Claim)<br>Singapore                                      | •  |    |    |       |
|                                    | Oil / Gas                   | Minerva Project   |  | •  |    |       |
|                                    |                             | Combisa's Cantarell EPC 22<br>Contract Claim Effort, United<br>States (Texas) | •  |    |    |       |

| Industry             | Туре              | Project Name  | DR | RM | MC | Other |
|----------------------|-------------------|---|----|----|----|-------|
|                      |                   | GASYRG (Willbros)   | •  |    |    |       |
|                      |                   | Foster Wheeler SINCOR Coker<br>Project  | •  |    |    |       |
|                      |                   | Luberef Refinery Project, Saudi<br>Arabia   | •  |    |    |       |
|                      |                   | PEMEX Demineralization<br>Plant, Mexico (Tula, Hidalgo)   | •  |    |    |       |
|                      | Oil / Gas         | Perez Companc-Norcen-Corod<br>Oritupano-Leona Oil Fields,<br>Eastern Venezuela  | •  |    |    |       |
|                      |                   | Merilectrica Gas Turbine Plant,<br>Colombia   | •  |    |    |       |
|                      |                   | Altona Refinery Expansion,<br>Australia (Melbourne)   | •  |    |    |       |
|                      |                   | INCO 92 Project, Gas<br>Recompression Plants,<br>Venezuela (Lake Maracaibo)   | •  |    |    |       |
| Industrial / Process |                   | Recompression Plants,<br>Venezuela (Lake Maracaibo)Ahmadi Oil Distribution<br>Facility, KuwaitPassaic Valley Sewerage<br>Commissioners Thickening | •  |    |    |       |
|                      |                   |   |    | •  |    |       |
|                      | Industrial Plants | Chemical Recovery System At<br>Pulp & Paper Mill, United States<br>(Columbus, Mississippi)  | •  |    |    |       |
|                      |                   | Sperry Micro-Chip<br>Manufacturing & Research<br>Facility, United States<br>(Minnesota)   | •  |    |    |       |
|                      |                   | Sakhalin Pipeline Project, Russia<br>(Moscow)   | •  |    |    |       |
|                      | Pipelines         | Bolivia Pipeline, South America<br>(Bolivia)  | •  |    |    |       |
|                      | -r                | Bombax Pipeline Project,<br>Caribbean (Trinidad, Tobago)  |    | •  |    |       |
|                      |                   | HBJ Gas Pipeline, India   | •  |    |    |       |

| Industry             | Туре          | Project Name   | DR | RM | MC | Other |
|----------------------|---------------|--|----|----|----|-------|
|                      |               | Milwaukee Water Pollution<br>Abatement Program, United<br>States (Wisconsin)         |    |    |    | •     |
|                      |               | South Bay Wastewater<br>Treatment Plant, California,<br>United States (San Diego)    | •  |    |    |       |
|                      |               | Babylon Solid Waste Recovery<br>Plant  | •  |    |    |       |
|                      |               | Hamilton Wastewater<br>Treatment Plant, United States<br>(New York)                  | •  |    |    |       |
|                      |               | Rockland County Sewer District<br>Treatment Plant, United States<br>(New York)       | •  |    |    |       |
| Industrial / Process | Wastewater /  | Secondary Facilities At Newark<br>Bay Pumping Station, United<br>States (New Jersey) |    | •  |    |       |
|                      | Environmental | Bowery Bay Wastewater<br>Treatment Plant, United States<br>(New York)                | •  |    |    |       |
|                      |               | St. Joseph Wastewater<br>Treatment Plant, United States<br>(Missouri)                | •  |    |    |       |
|                      |               | Bergen Point Wastewater<br>Treatment Plant, United States<br>(New York)              | •  |    |    |       |
|                      |               | Coney Island Water Pollution<br>Control Project, United States<br>(New York)         |    |    |    | •     |
|                      |               | Water Treatment Plant, United<br>States (Georgia)                                    | •  |    |    |       |
|                      |               | Weyerhauser Fish Hatchery,<br>United States (Medford,<br>Oregon)                     |    | •  |    |       |

| Industry             | Туре                          | Project Name  | DR | RM | MC | Other |
|----------------------|-------------------------------|---|----|----|----|-------|
|                      |                               | Asbestos White Paper<br>Development-Evert &<br>Weathesby                                | •  |    |    |       |
|                      | Wastewater /<br>Environmental | Foster Wheeler Asbestos<br>Litigation, United States, (New<br>Jersey)                   | •  |    |    |       |
|                      |                               | Wastewater Treatment Plant,<br>Canada (Manitoba)  | •  |    |    |       |
|                      |                               | POSVEN Hot Briquette Iron<br>Plant, Venezuela (Puerto Ordaz)                            | •  |    |    |       |
|                      |                               | Kvaerner-IPSCO Steel Plant  |    | •  |    |       |
|                      |                               | Delta Brands Subcontract PPPL<br>and ARP Expediting Services                            |    |    | •  |       |
|                      | Iron / Steel                  | IPSCO Mini-Mill, United States<br>(Iowa)  | •  |    |    |       |
| Industrial / Process | Manufacturing                 | NKK Steel Continuous<br>Galvanizing Project, United<br>States (Michigan)                | •  |    |    |       |
|                      |                               | Republic Steel Mill Project,<br>United States (Ohio)                                    | •  |    |    |       |
|                      |                               | Union Park CSO Pump Station<br>and Detention Facility, United<br>States (Massachusetts) | •  |    |    |       |
|                      |                               | Pharmaceutical Production<br>Plant, Singapore   |    | •  |    |       |
|                      | Pharmaceutical                | Bulk Pharmaceutical Plant,<br>Singapore   | •  |    |    |       |
|                      |                               | Squibb Animal Test Facility,<br>United States (New Jersey)                              | •  |    |    |       |
|                      | Mining                        | Nickel-Cobalt Refinery, Western<br>Australia  | •  |    |    |       |

| Industry | Туре    | Project Name  | DR | RM | MC | Other |
|----------|---------|---|----|----|----|-------|
|          |         | Seabrook Unit 2 Nuclear<br>Generating Station, United<br>States (New Hampshire)                               |    |    | •  |       |
|          |         | Cooper / Lincoln Electric,<br>United States (Iowa)  | •  |    |    |       |
|          |         | Millstone Unit 3, United States<br>(Hartford, Connecticut)  |    |    | •  |       |
|          |         | PSE&G Stockholders<br>Derivative Suits  | •  |    |    |       |
|          |         | Cooper Nuclear Station, United<br>States (Des Moines, Iowa)   | •  |    |    |       |
|          |         | Connecticut Yankee Nuclear<br>Plant, United States<br>(Connecticut)   |    |    | •  |       |
| Power    | Nuclear | Millstone Point Nuclear<br>Generating Station, Units 1, 2<br>and 3, United States (Waterford,<br>Connecticut) |    |    | •  |       |
|          |         | Indian Point Nuclear Power<br>Plant Unit 3, United States<br>(New York)                                       | •  |    |    |       |
|          |         | Cooper Nuclear Station, United<br>States (Nebraska)   | •  |    |    |       |
|          |         | Iowa Power Cooper, United<br>States (Iowa)  | •  |    |    |       |
|          |         | Texas Utilities Stockholder<br>Litigation, United States (Texas)  |    |    | •  |       |
|          |         | Salem and Hope Creek Nuclear<br>Power Plants, United States<br>(New Jersey)                                   | •  |    |    |       |
|          |         | South Texas Nuclear Plant,<br>United States (Texas)   |    | •  |    |       |
|          |         | Trojan Nuclear Power Plant,<br>United States (Oregon)   |    | •  |    |       |

| Industry | Туре    | Project Name   | DR | RM | MC | Other |
|----------|---------|--|----|----|----|-------|
|          |         | South Texas Nuclear Plant,<br>United States (Texas)                                    |    | •  |    |       |
|          |         | Trojan Nuclear Power Plant,<br>United States (Oregon)                                  |    | •  |    |       |
|          |         | Shoreham Nuclear Plant, United<br>States (Long Island, New York)                       | •  |    |    |       |
|          |         | Nine Mile Power Plant, United<br>States (New York)                                     | •  |    |    |       |
|          |         | Bellefonte Nuclear Power Plant,<br>United States (Jackson County,<br>Alabama)          |    | •  |    |       |
|          |         | Millstone 2 Nuclear Power<br>Plant, Waterford, United States<br>(Connecticut)          | •  |    |    |       |
|          |         | Palo Verde Power Plant, United<br>States (Arizona)                                     | •  |    |    |       |
| Power    | Nuclear | Cooper Nuclear Station, United<br>States (Nebraska)                                    |    |    | •  |       |
|          |         | Washington Public Power<br>Supply Nuclear Plants, United<br>States (Washington)        | •  |    |    |       |
|          |         | South Texas Project Nuclear<br>Power Plant, United States<br>(Texas)                   | •  |    |    |       |
|          |         | Seabrook Nuclear Power Plant,<br>United States (New Hampshire)                         | •  |    |    |       |
|          |         | Comanche Peak Steam Nuclear<br>Electric Station, Units 1 & 2,<br>United States (Texas) |    |    | •  |       |
|          |         | Clinton Nuclear Generating<br>Station, Decatur, United States<br>(Illinois)            |    |    | •  |       |
|          |         | Pilgrim I Nuclear Power Plant,<br>United States (Massachusetts)                        |    |    | •  |       |

| Industry | Туре           | Project Name  | DR | RM | MC | Other |
|----------|----------------|---|----|----|----|-------|
|          |                | Vogtle Nuclear Generating<br>Station, United States<br>(Waynesboro, Georgia)              | •  |    |    |       |
|          |                | Palo Verde Nuclear Generating<br>Station, United States (Palo<br>Verde, Arizona)          | •  |    |    |       |
|          |                | Perry Nuclear Generating<br>Station, United States (Ohio)                                 |    |    | •  |       |
|          | Nuclear        | Seabrook Nuclear Generating<br>Station Unit 1, United States<br>(New Hampshire)           |    |    | •  |       |
|          |                | Clinton Nuclear Generating<br>Station, United States (Ohio)                               |    |    | •  |       |
|          |                | Millstone 3 Nuclear Generating<br>Station, United States<br>(Connecticut)                 |    |    | •  |       |
| Power    |                | Waterford Unit 3, United States<br>(Louisiana)  |    |    | •  |       |
|          |                | La Paloma Combined Cycle<br>Power Plant, United States<br>(California)                    |    | •  |    |       |
|          | Cogeneration   | Sacramento Municipal Utility<br>District Cogen Plant, United<br>States (California)       | •  |    |    |       |
|          |                | Marshall Islands Power Plant<br>Demolition, United States<br>Territory (Marshall Islands) | •  |    |    |       |
|          |                | Paiton Units 1 & 2, Indonesia   | •  |    |    |       |
|          | Geothermal     | Wayang Windu Geothermal<br>Power Project, Indonesia (Java)                                | •  |    |    |       |
|          | Hydro-Electric | Casecnan Multipurpose Project<br>II   | •  |    |    |       |
|          |                | Xiaolangdi Dam, China   | •  |    |    |       |

| Industry | Туре            | Project Name   | DR | RM | MC | Other |
|----------|-----------------|--|----|----|----|-------|
|          |                 | Casecnan Multi-Purpose<br>Project, Philippines (Northern<br>Luzon)               | •  |    |    |       |
|          | Hydro-Electric  | Cirata II, Indonesia   | •  |    |    |       |
|          |                 | Mill & Sulpher Creek Hydro<br>Power Plant, United States<br>(California)         | •  |    |    |       |
|          |                 | Jiu Jiang Power Plant, China   | •  |    |    |       |
|          | Fossil-Fuel     | Scherer Fossil Power Plant,<br>United States (Forsyth, Georgia)                  |    |    | •  |       |
|          |                 | Cleveland Electric Illuminating<br>Company, United States<br>(Cleveland, Ohio)   |    |    | •  |       |
|          |                 | Jeffrey Energy Center, United<br>States (Kansas)                                 | •  |    |    |       |
| Power    | Waste to Energy | Valorsul Waste-To-Energy<br>Plant, Europe (Portugal)                             | •  |    |    |       |
|          |                 | Wolf Hollow Plant, United<br>States (Texas)                                      | •  |    |    |       |
|          |                 | Covert Power Plant, United<br>States (Michigan)                                  | •  |    |    |       |
|          | Combined Cycle  | Dearborn Industrial Generation<br>Project, United States<br>(Michigan)           | •  |    |    |       |
|          | Gomonica Gyole  | Illinois Power Company, United<br>States (Illinois)                              |    | •  |    |       |
|          |                 | Alstom Project, United States<br>(California)                                    | •  |    |    |       |
|          |                 | SMUD Cosumnes Power Plant<br>and Pipeline Project, United<br>States (California) | •  |    |    |       |
|          | Wind Power      | Brazos Wind Farm, United<br>States (Texas)                                       | •  |    |    |       |

| Industry  | Туре                          | Project Name   | DR    | RM | MC | Other |
|-----------|-------------------------------|--|-------|----|----|-------|
| Power     | Wind Power                    | Caprock Wind Farm, United<br>States (New Mexico)                                   | •     |    |    |       |
|           |                               | Delgado Community College,<br>United States (New Orleans)                          | •     |    |    |       |
|           |                               | Rutgers University Records<br>Center, United States (New<br>Brunswick, New Jersey) | •     |    |    |       |
|           |                               | Washoe County School District,<br>United States (Reno, Nevada)                     | ct, • |    |    |       |
|           | Educational Facilities        | Plainsboro Middle School,<br>United States (New Jersey)                            |       |    | •  |       |
|           |                               | Hunter College, United States<br>(New York)  | •     |    |    |       |
|           |                               | York College, United States<br>(New York)  | •     |    |    |       |
| Buildings |                               | School Project, Indiana<br>(Indianapolis)  | •     |    |    |       |
|           |                               | Regent Las Vegas Resort,<br>United States (Las Vegas)                              | •     |    |    |       |
|           |                               | Hotel / Condominium<br>Complex, Indonesia (Jakarta)                                | •     |    |    |       |
|           |                               | Phoenician Hotel and Resort,<br>Arizona (Scottsdale)                               | •     |    |    |       |
|           | Resorts / Casinos /<br>Hotels | Westin Hotel, United States<br>(Texas)   | •     |    |    |       |
|           |                               | Safety Harbor Spa, United<br>States (Florida)                                      |       |    | •  |       |
|           |                               | Intercontinental Hotel, United<br>States (Texas)                                   | •     |    |    |       |
|           |                               | Hyatt Regency Hotel, United<br>States (Missouri)                                   | •     |    |    |       |

| Industry  | Туре                                      | Project Name   | DR | RM | MC  | Other |  |  |  |
|-----------|---|--|----|----|---|-------|--|--|--|
|           | American de la                            | 99100 Park Towers at Hughes<br>Center, United States (Las<br>Vegas)                            | •  |    |   |       |  |  |  |
|           | Apartments /<br>Condominiums /<br>Housing | Ortley Beach Commons, United<br>States (New Jersey)  | •  |    | MC       Other         Image: Constraint of the second |       |  |  |  |
|           |   | Louisville Housing Authority<br>Project, United States<br>(Kentucky)                           |    |    |   |       |  |  |  |
|           |   | University of Washington<br>Basketball Arena, United States<br>(Washington)                    | •  |    |   |       |  |  |  |
|           |   | Jacksonville Pre-Trial Detention<br>Center, United States (Florida)                            | •  |    |   |       |  |  |  |
|           | Centers / Arenas                          | San Diego Convention Center,<br>United States (San Diego,<br>California)                       | •  |    |   |       |  |  |  |
| Buildings |   | Washington State Convention<br>Center, United States<br>(Washington)                           | •  |    |   |       |  |  |  |
| 2         |   | Worcester Civic Center<br>(Centrum), United States<br>(Massachusetts)                          | •  |    |   |       |  |  |  |
|           |   | Riverside Civic Center, United<br>States (New York)  | •  |    |   |       |  |  |  |
|           | Stadiums                                  | Fresno Multipurpose Stadium,<br>(Grizzlies Stadium) United<br>States (California)              | ·  |    |   |       |  |  |  |
|           | Stadians                                  | Arizona State University, Sun<br>Devil Stadium Expansion,<br>United States (Arizona)           | •  |    |   |       |  |  |  |
|           |   | Alameda-Mortenson Analysis,<br>United States (California)                                      | •  |    |   |       |  |  |  |
|           | Medical / Hospitals                       | Alameda County Medical<br>Center / Highland General<br>Hospital, United States<br>(California) | •  |    |   |       |  |  |  |
|           |   | Colombo General Hospital, Sri<br>Lanka (Colombo)   | •  |    |   |       |  |  |  |

| Industry  | Туре                | Project Name  | DR                          | RM | MC | Other |  |  |  |
|-----------|---------------------|---|-----------------------------|----|----|-------|--|--|--|
|           |                     | Stoney Brook Hospital, United<br>States (New York)                          | •                           |    |    |       |  |  |  |
|           |                     | Madigan VA Hospital, United<br>States (Washington)                          | •                           |    |    |       |  |  |  |
|           | Medical / Hospitals | Kodiak Health Care Facility,<br>United States (Alaska)                      | •                           |    |    |       |  |  |  |
|           |                     | University Medical Center,<br>United States (Louisiana)                     | •                           |    |    |       |  |  |  |
|           |                     | TA-35 Los Alamos National<br>Laboratory, United States (New<br>Mexico)      | •                           |    |    |       |  |  |  |
|           |                     | Unit Atrium One Building,<br>United States (Ohio)                           | •                           |    |    |       |  |  |  |
|           |                     | One Summit Square Office<br>Building, United States (Indiana)               | re Office<br>ates (Indiana) |    |    |       |  |  |  |
|           |                     | Equitable Tower Office<br>Building, United States (New<br>York)             | •                           |    |    |       |  |  |  |
| Buildings | Offices             | Loney Construction Brattleboro<br>Projects, United States<br>(Vermont)      |                             |    |    | •     |  |  |  |
|           |                     | IBM Office Complex, United<br>States (New York)                             | •                           |    |    |       |  |  |  |
|           |                     | Gold Building Parking Garage,<br>United States (Connecticut)                | •                           |    |    |       |  |  |  |
|           |                     | American Standard Office<br>Building, United States<br>(Oklahoma)           | •                           |    |    |       |  |  |  |
|           |                     | Olefins Terminal Storage<br>Complex   | •                           |    |    |       |  |  |  |
|           | Distribution /      | TRW Record Storage Complex,<br>United States (New Jersey)                   |                             | •  |    |       |  |  |  |
|           | Storage / Warehouse | New Jersey State Food<br>Distribution Center, United<br>States (New Jersey) | •                           |    |    |       |  |  |  |
|           |                     | Trenton Record Storage Center,<br>United States (New Jersey)                |                             | •  |    |       |  |  |  |

| Industry       | Туре               | Project Name   | DR | RM | MC | Other |  |  |  |  |  |
|----------------|--------------------|--|----|----|----|-------|--|--|--|--|--|
| Buildings      | Other              | Parking Garage, United States<br>(Ohio)  | •  |    |    |       |  |  |  |  |  |
|                |                    | New Jersey Sludge Drying /<br>Fertilizer Facility, United States<br>(New Jersey) | •  |    |    |       |  |  |  |  |  |
| Environmental  | Other              | Blydenburgh Landfill, United<br>States (New York)                                | •  |    |    |       |  |  |  |  |  |
| Liivitoimentai | ouler              | Transuranic Storage Area<br>Retrieval Enclosure, United<br>States (Idaho)        | •  |    |    |       |  |  |  |  |  |
|                |                    | Warren County Landfill, United<br>States (New Jersey)                            | •  |    |    |       |  |  |  |  |  |
|                |                    | Princeton University Summit,<br>United States (New Jersey)                       |    |    | •  |       |  |  |  |  |  |
|                |                    | Japan Bank for International<br>Cooperation                                      |    |    | •  |       |  |  |  |  |  |
|                |                    | University of Wisconsin-<br>Madison Seminar, United States<br>(Wisconsin)        |    |    |    |       |  |  |  |  |  |
|                |                    | AKA: Fluor Daniel Corporate<br>Claims Management, United<br>States (California)  |    |    | •  |       |  |  |  |  |  |
| Other          | Seminar / Training | West Virginia DOT Training<br>Seminar, United States (West<br>Virginia)          |    |    |    |       |  |  |  |  |  |
|                |                    | 112  |    |    |    |       |  |  |  |  |  |
|                |                    | Identifying, Minimizing &<br>Quantifying Risk, England<br>(London)               |    |    | •  |       |  |  |  |  |  |
|                |                    | Claims Seminar, Texas<br>Department of Transportation,<br>United States (Texas)  |    |    | •  |       |  |  |  |  |  |
|                |                    | Project Risk Management<br>Seminar: Panama Canal                                 |    |    | •  |       |  |  |  |  |  |

| Industry | Туре               | Project Name   | DR | RM | MC | Other |
|----------|--------------------|--|----|----|----|-------|
|          |                    | Partnering Seminar, United<br>States (Kentucky)  |    |    | •  |       |
|          |                    | Claims Seminar On<br>Construction Issues, Canada<br>(Manitoba)   |    |    | •  |       |
|          | Seminar / Training | Florida Department Of<br>Transportation, United States<br>(Florida)  |    |    | •  |       |
|          |                    | Seminar: Division Of Energy,<br>United States (West Virginia)  |    |    | •  |       |
|          |                    | CPM Scheduling Course, United<br>States (Pennsylvania)   |    |    | •  |       |
| Other    |                    | Claims Minimization Seminar,<br>United States (New Hampshire)  |    |    | •  |       |
|          | Association (ACPA) | American Concrete Pipe<br>Association (ACPA)<br>Independent Research, United<br>States (Tennessee )                              |    |    | •  |       |
|          |                    | Nippon Steel On-Site Auditing<br>Services  |    |    | •  |       |
|          | Other              | Japan Ministry of Land,<br>Infrastructure and Transport,<br>Analysis of US Public<br>Construction Contracting<br>Practice, Japan |    |    | •  |       |
|          |                    | Foster Wheeler Risk<br>Management Outsourcing  |    | •  |    |       |
|          |                    | Royal Grading Golf Course and<br>Country Club  | ٠  |    |    |       |

| Reference | Authored | Presented | PATRICIA D. GALLOWAY  |
|-----------|----------|-----------|---|
| 1.        |          | •         | "Construction Delay - How Opposing Experts Can Come to Different Conclusions From<br>the Same Set of Facts: Honest Mistake, System Failure or Deceptive Practice," <i>Construction</i><br><i>Claim Advisor - Audio Conference</i> , November 12, 2007 |
| 2.        |          | •         | "The 21st Engineer," ASCE - The G. Brooks Earnest Awards Dinner, Cleveland, Ohio, October 9, 2007   |
| 3.        |          | •         | "Role Responsibility and Risk Considerations for the Engineer Regarding Sustainability,"<br>Kentucky ACPA Conference, Louisville, Kentucky, October 5, 2007   |
| 4.        | •        | •         | "How Leaders Should be Viewing Risk Today," AES Global Engineering & Construction<br>Conference, San Francisco, California, September 18, 2007  |
| 5.        | •        | •         | "How Leaders Should be Viewing Risk Today," CII Annual Conference, Orlando, Florida, August 1, 2007   |
| 6.        |          | •         | Panel Member, "Intellectual Honesty in Proving Delay," Project Management Institute College of Scheduling Conference, Vancouver Canada, April 17, 2007  |
| 7.        |          | •         | "Footprints for Success: Being a Female Leader in Engineering," National Symposium for the<br>Advancement of Women in Science (NSAWS), Harvard University, April 13, 2007   |
| 8.        | •        | •         | "Role, Responsibility and Risk Considerations of the Engineer Regarding Sustainability," 10th<br>Annual INFTRA-ARHCA-CEA 2007 Transportation Conference, Alberta, Canada, March 19 -<br>20, 2007  |
| 9.        | •        | •         | "Engineer's Role in Public Policy," International Symposium on Social Management Systems, Three Gorges Dam, China, March 11, 2007   |
| 10.       | •        | •         | "Engineering Education Reform," International Symposium on Social Management Systems, Three Gorges Dam, China, March 9, 2007  |
| 11.       | •        | •         | "Risks and Liabilities in Specifying HDPE Pipe," Mountain States Concrete Pipe Association 5th<br>Annual Concrete Pipe Seminar, Illinois, February 28, 2007   |
| 12.       | •        | •         | "Risks and Liabilities in Specifying HDPE Pipe," Mountain States Concrete Pipe Association 5th<br>Annual Concrete Pipe Seminar, Indiana, February 27, 2006  |
| 13.       |          | •         | 2007 Western Regional Younger Member Council Banquet and Awards Ceremony, <i>The Seattle ASCE Younger Member Forum</i> , Seattle, Washington, February 24, 2007   |
| 14.       |          | •         | "Engineering Leadership in the 21 <sup>st</sup> Century," Second Annual Luncheon at George Mason<br>University, Fairfax, Virginia, January 30, 2007   |
| 15.       |          | •         | "Common Disputes on Light Rail Transit Projects and How to Resolve Them," Construction<br>Superconference, San Francisco, California, December 7 - 8, 2006  |
| 16.       |          | •         | Panel Member, "Key to Company Success in Today's Global Market," Shaping the Future:<br>Global talent Leadership in Engineering, Princeton, New Jersey, November 2, 2006  |
| 17.       | •        | •         | "Risks and Liabilities in Specifying HDPE Pipe," Mountain States Concrete Pipe Association 5th<br>Annual Concrete Pipe Seminar, Salt Lake City, Utah, October 26, 2006  |
| 18.       | •        | •         | "Risks and Liabilities in Specifying HDPE Pipe," Mountain States Concrete Pipe Association 5th<br>Annual Concrete Pipe Seminar, Las Vegas, Nevada, October 25, 2006   |

| Reference | Authored | Presented | PATRICIA D. GALLOWAY  |
|-----------|----------|-----------|---|
| 19.       | •        | •         | "Risks and Liabilities in Specifying HDPE Pipe," American Concrete Pipe Association Fall Short<br>Course, Charlotte, North Carolina, October 16, 2006   |
| 20.       | •        | •         | "Risks and Liabilities in Specifying HDPE Pipe," American Concrete Pipe Association Fall Short<br>Course, San Antonio, Texas, October 13, 2006  |
| 21.       |          | ٠         | Panel Member, "Engineering Education Reform-Solutions for Professional Survival,"<br>Workplace Dynamic Panel with Bob Peckar, September 28, 2006  |
| 22.       | •        |           | "Risk Based Processes that Assure Anti-Corruption Processes and Promote Transparency<br>and Governance in Resource Extraction Industries," co-authored with Kris Nielsen,<br><i>International Conference on Infrastructure Development and the Environment</i> , Abuja, Nigeria,<br>September 10 - 15, 2006 |
| 23.       |          | •         | Panel Member, "Engineering Education Reform-Solutions for Professional Survival,"<br>American Association of Engineering Societies, Chicago, Illinois, June 19 - 20, 2006   |
| 24.       | •        | •         | "Cumulative Impact," Current Trends In Construction Law, International Project Management and Dispute Resolution: The South Central American Project, São Paulo, Brazil, June 5 - 6, 2006   |
| 25.       |          | •         | "Creating an Effective Media / Public Affairs Campaign," First National Summit on the Advancement of Girls in Math and Science, Washington, D.C., May 15, 2006  |
| 26.       |          | •         | "The Engineer's Role and Responsibility in Specifying HDPE Pipe," American Concrete Pipe<br>Association Short Course, Nashville, Tennessee, May 5, 2006   |
| 27.       |          | •         | "Ethics and Professionalism-Their Importance in the Oil and Gas Industry," Offshore<br>Technology Conference, Houston, Texas, May 1, 2006   |
| 28.       | •        |           | "Managing Risks on Defense Projects Using CPM Scheduling," co-authored with Ed Blow,<br>Scheduling The Next Generation: Third PMI College of Scheduling Conference, Orlando, Florida, April<br>23 - 26, 2006  |
| 29.       |          | •         | "Leadership, Stewardship and Control," 9th Australian International Performance Management<br>Symposium, Canberra, Australia, March 1, 2006   |
| 30.       |          | •         | Profile of Patricia Galloway. Hatch, Sybil, "Changing Our World: True Stories of Women Engineers," American Society of Civil Engineers, 2006  |
| 31.       | •        |           | "What Girls Want From Their Profession," Geo-Strata, Volume 6, Issue 1, pp. 19 - 21,<br>January / February 2006   |
| 32.       |          | •         | "The Urgent Need for Leadership in Project Controls Management Ethic," 9th Australian<br>International Performance Management Symposium, Canberra, Australia, February 2, 2006  |
| 33.       |          | •         | "What it Takes to be a Leader," Evening with Industry; California Polytechnic State University, San Luis Obispo, California, January 27, 2006   |
| 34.       | •        |           | "CPM Scheduling-How Industry Views Its Use," Cost Engineering: The AACE International<br>Journal of Cost Estimation, Cost / Schedule Control, and Project Management, January 2006  |
| 35.       |          | •         | "The Engineer's Role and Responsibility in Specifying HDPE Pipe," American Concrete Pipe<br>Association Short Course, Las Vegas, Nevada, November 9, 2005   |

| Reference | Authored | Presented | PATRICIA D. GALLOWAY  |
|-----------|----------|-----------|---|
| 36.       |          | ٠         | "Building a Better Role Model," Continental Airline's In-Flight Magazine, November 2005 Issue   |
| 37.       |          | •         | Panelist, "Ground Breaking Women in Construction," Los Angeles, California,<br>September 21, 2005   |
| 38.       | •        |           | "The Engineer's Role in Public Policy," Institution of Civil Engineers Sustainable Development<br>Forum, New York, New York, September 9, 2005  |
| 39.       |          | •         | "Engineering Educational Reform," Panelist, <i>Curriculum Reform Leader's Conference, Purdue University</i> , West Lafayette, Indiana, August 30, 2005  |
| 40.       | •        | •         | "CPM Scheduling and How the Industry Views Its Use," Association for the Advancement of Cost Engineering International's 49th Annual Meeting, New Orleans, Louisiana, June 26 - 29, 2005  |
| 41.       |          | •         | Speaker, "CPM Scheduling-How Industry Views its Use," Second Annual PMI College of<br>Scheduling Conference, Scottsdale, Arizona, May 22 - 24, 2005   |
| 42.       |          | •         | "Bad Idea. You'll Flunk Out." <i>Time Magazine</i> , Science Section, First Person: Pat Galloway, Authored by Dierdre Van Dyk, March 7, 2005 Issue  |
| 43.       |          | •         | "Leadership," Visiting Professor, Special Lecture Series, Kochi University of Technology, Kochi, Japan,<br>November 22, 2004  |
| 44.       | •        | •         | "Risk Management-Now More Than Ever," Published Proceeding, World Engineers' Congress,<br>Session C2. Sustainable Development of Mega-cities on Model of Transportation Structure, Model of Public<br>Transportation First and so on, Shanghai, China, November 2 - 5, 2004 |
| 45.       |          | •         | "Professionalism," Visiting Professor, Harbin University of Technology, Harbin, China,<br>November 1, 2004  |
| 46.       |          | •         | "America's Infrastructure," <i>Live Media Radio and Television</i> appearances in over 25 cities across the United States, October 2004   |
| 47.       |          | •         | "Leadership and Professionalism," Opening Keynote Speaker, Rebuilding Together Annual Convention, Seattle, Washington, October 2004   |
| 48.       | •        |           | "Innovation-Engineering a Better Engineer for Today's Work Force," ASCE Journal,<br>Leadership and Management in Engineering, Volume 4, Issue 4, pp. 127 - 132, October 2004  |
| 49.       | •        | •         | "The Mission of the Civil Engineer in the Movement of Globalization," Vechellio Special<br>Lecture Series, Virginia Tech, Blacksburg, Virginia, October 2004  |
| 50.       |          | •         | "Engineer for a Sustainable World," Annual Convention Keynote Speaker, Stanford University,<br>California, September 2004   |
| 51.       |          | •         | "What it Takes to Be a Leader," National Women in Construction Leadership Forum, San<br>Francisco, California, September 2004   |
| 52.       | •        |           | "Lest We Forget-The Engineering Heroes," American Society of Civil Engineers, ASCE News,<br>September 2004  |

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| 53.       | •        |           | "What Do Dmitrov, Russia, and a Civil Engineer's Dream Have in Common?," American<br>Society of Civil Engineers, ASCE News, August 2004   |
| 54.       | •        |           | "Engineers Laugh at Lawyers and Legal Issues, but Should They?," American Society of Civil Engineers, ASCE News, July 2004  |
| 55.       |          | ٠         | "Leadership and Professionalism," Boeing Corporation, Seattle, Washington, July 2004  |
| 56.       | •        |           | "Governance Restructuring: Leading ASCE into the Future," American Society of Civil Engineers, ASCE News, June 2004   |
| 57.       | •        |           | "Problems in Underground Construction: Lessons Learned from Failures and Methods<br>Developed for Success," co-authored with M. Petrov, proceedings, Underground Space for<br>Sustainable Urban Development, ITA-AITES 2004 World Tunnel Congress, Singapore, May<br>2004 |
| 58.       | •        |           | "Emily, Amelia, et. al: Who Are These Women And Why Should You Care?," American<br>Society of Civil Engineers, ASCE News, May 2004  |
| 59.       |          | •         | "The Love for Amelia Earhart and the Undying Quest for her Discovery," Zonta Awards<br>Luncheon, Albany, New York, May 2004   |
| 60.       |          | ٠         | "Extraordinary Stories of Women in Engineering," National Academy of Engineering, May 3, 2004   |
| 61.       |          | •         | Panelist, "How to Become a Leader," Women in Engineering Leadership Institute (WELI)<br>Leadership Summit, University of Connecticut, Windsor, Connecticut, May 2004  |
| 62.       |          | •         | Panelist, "Rising to Lead," Women's Leaders Tour, Advancement of Technology for Women (ATW),<br>Albany, New York, Austin, Texas; San Jose, California, April - May 2004   |
| 63.       |          | •         | Presenter, "Innovation-Engineering A Better Engineer for Today's Workforce," Construction<br>Innovation Forum, NOVA Awards Dinner, Dearborn, Michigan, April 2004   |
| 64.       |          | ٠         | "What It Takes To Be A Leader," Women in Science and Engineering (WISE) Annual Awards<br>Dinner, University of Illinois-Chicago, April 2004   |
| 65.       |          | •         | Keynote Speaker, "Does Scheduling Make Any Sense in Today's World?" On the Road to<br>Better Scheduling-PMICOS Conference, Montreal, Canada, April 25 - 28, 2004  |
| 66.       |          | •         | "CPM Current Trends in Education: A Comparative Study Between Europe, Asia and North America," On the Road to Better Scheduling-PMICOS Conference, Montreal, Canada, April 25 - 28, 2004  |
| 67.       |          | •         | "PMI Scheduling Practice Standard Panel," On the Road to Better Scheduling-PMICOS Conference,<br>Montreal, Canada, April 25 - 28, 2004  |

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| 68.       |          | •         | "Engineering Marvels-Seven Modern Engineering Wonders of the World," Co-host to ABC / Discovery Channel Television Series, April, 2004  |
| 69.       | •        |           | "Is Our Perspective Truly Global?" American Society of Civil Engineers, ASCE News, April 2004   |
| 70.       | •        |           | "ASCE's Institutes: Inclusive or Divisive," <i>American Society of Civil Engineers, ASCE News</i> ,<br>March 2004   |
| 71.       | •        |           | "Bachelor's Plus, The Rationale for 'Raising the Bar' in Engineering Education," <i>Licensure</i><br><i>Exchange, Publication of National Council of Examiners for Engineering and Surveying</i> , Clemson,<br>South Carolina, March 2004   |
| 72.       | •        |           | "Professionalism-Have We Forgotten?," American Society of Civil Engineers, ASCE News,<br>February 2004  |
| 73.       | •        |           | "Public Policy: Friend or Foe in Advancing the Civil Engineering Profession," American<br>Society of Civil Engineers, ASCE News, January 2004   |
| 74.       |          | •         | Keynote Speaker, "The Engineers Role in Public Policy, Globalization and Ethics and<br>Professionalism," <i>ASCE Annual Leadership Conference</i> , New Orleans, Louisiana; New York,<br>New York; Portland, Oregon; Chicago, Illinois, January - March 2004  |
| 75.       | •        |           | "Our Enthusiasm Can Be Persuasive," <i>American Society of Civil Engineers, ASCE News</i> , December 2003   |
| 76.       |          | •         | Keynote Speaker, "Ethics and Professionalism," Tau Beta Pi Annual Awards and Induction Dinner at the University of Florida, December 2003   |
| 77.       |          | •         | Moderator, "The Impacts to Public Contracting in a Post 9 / 11 Environment," Luncheon Panel, <i>Construction Super Conference</i> , San Francisco, California, December 2003  |
| 78.       | •        |           | "Faculty Licensure-Will it Better the Profession?" American Society of Civil Engineers, ASCE<br>News, November 2003   |
| 79.       |          | •         | "Roles and Responsibilities of a Board Director," ASCE Board Orientation, Nashville,<br>Tennessee, November 2003  |
| 80.       |          | •         | "CPM Scheduling," Visiting Professor, Special Lecture Series, Kochi University of Technology, Kochi, Japan, November 22, 2003   |
| 81.       |          | •         | "Leaders and Leadership," Visiting Professor, Special Lecture Series, Kochi University of Technology,<br>Kochi, Japan, November 20, 2003  |
| 82.       | •        | •         | "CPM Scheduling-Its Importance in Monitoring and Demonstrating Construction<br>Progress," published Proceedings, Japan Society of Civil Engineers, JSCE First International<br>Symposium on Construction and Project Management - Human Resources Development under<br>Globalization, Tokyo, Japan, October 16 - 17, 2003 |

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| 83.       | •        | •         | "Mission of the Civil Engineer in the Movement of Globalization," published proceedings,<br>Japan Society of Civil Engineers, JSCE First International Symposium on Construction and Project<br>Management-Human Resources Development under Globalization, Tokyo, Japan, October 16 - 17,<br>2003 |
| 84.       | •        |           | "Mission of the Civil Engineer in the Movement of Globalization," ASCE Journal of<br>Leadership and Management in Engineering, Journal Issue 3, Volume 3, pp. 122 - 127, July 2003   |
| 85.       |          | •         | Keynote Speaker, "Ethics and Professionalism," Society of American Military Engineers Annual Conference, Seattle, Washington, May 2003   |
| 86.       | •        | •         | "Mission of the Civil Engineer in the Movement of Globalization," Visiting Professor, Kochi<br>University of Technology, Japan, November 2003; Michigan Tech University, Houghton, Michigan,<br>January 16, 2003   |
| 87.       | •        | •         | "Basic Project Execution Risk Management," co-authored with J. Dignum, proceedings,<br>North American Tunneling 2002 Conference, Seattle, Washington, May 18 - 22, 2002  |
| 88.       |          | •         | Panelist, "Using Risk Management Techniques to Improve the Return on Investment," The Global Construction Superconference, London, United Kingdom, November 5 - 6, 2001  |
| 89.       |          | •         | Presenter, "Risk Assessment & Management," Foster Wheeler Law Department Conference,<br>Warren, New Jersey, October 23 - 24, 2001  |
| 90.       | •        | •         | "The Ubiquitous Requirement of Performing to High International Standards," co-authored with K. Nielsen, published proceedings, <i>The Second Civil Engineering Conference in the Asian Region</i> , Tokyo, Japan, April 16 - 18, 2001   |
| 91.       |          | •         | Panelist, "Intellectual Honesty in Proving Delay," Federal Board of Contract Appeals, Hilton<br>Alexandria Mark Center, Alexandria, Virginia, April 3, 2001  |
| 92.       | •        |           | "Innovative Benefits In a Small Consulting Firm," ASCE Journal of Leadership and Management<br>in Engineering, Winter 2001, Volume 1, Number 1, pp. 45 - 47  |
| 93.       |          | •         | Moderator, "High Heels are Replacing Hard Hats in the Boardroom," <i>Construction Superconference</i> , The Fairmont Hotel, San Francisco, California, December 8, 2000  |
| 94.       |          | •         | Moderator, "Conception to Birth of a Project," <i>Infrastructure 2000</i> , San Francisco, California, June 7, 2000  |
| 95.       | •        |           | "Leadership: Women's Role in Engineering," A Civil Engineered World, a publication of ASCE's International Affairs Department, Volume 13, Issue 1, March 2000  |
| 96.       |          | •         | Keynote Speaker, "Breaking Through the Glass Ceiling," HDR Women's Forum 2000,<br>Embassy Suites, Kansas City, Missouri, March 31, 2000  |

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| 97.       | •        |           | "Adjust Work Arrangements to Entice, Retain Professionals," <i>Engineering News Record</i> , Viewpoint Column, January 3 - 10, 2000  |
| 98.       |          | •         | The Industry Forum for Contractors, Owners and Their Attorneys, "The Nielsen-Wurster<br>Group Examines the Risks That Must be Recognized and Managed by Owners and<br>Contractors in a Lump Sum, EPC Project," prepared by William K. Kerivan, presented by<br>Patricia D. Galloway and Marianne C. Ramey, <i>The 14th Annual Construction Industry Networking</i><br><i>Nirvana, The Millennium Construction Superconference,</i> The Fairmont Hotel, San Francisco,<br>California, December 9 - 10, 1999 |
| 99.       |          | •         | "Innovative Benefits in a Small Consulting Firm," 1999 ASCE Civil Engineering Conference and Exposition, Charlotte Convention Center, Charlotte, North Carolina, October 17 - 20, 1999   |
| 100.      | •        | •         | "Managing the Unknowns in Restarting Projects," Inter-Pacific Bar Association Ninth Annual Meeting and Conference, Shangri-La Hotel, Bangkok, Thailand, April 30 - May 4, 1999   |
| 101.      |          | •         | Panel Moderator, "Dealing with Risks on Nuclear Waste Sites," The Environmental Superconference, Washington, D.C., April 28 29, 1999   |
| 102.      |          | •         | "Utilities Serving Our Needs: US Experience in Serving Its Communities," National<br>Engineering Forum-Energy, Water and Telecommunications, Cooma, NSW, Australia, April 21, 1999   |
| 103.      |          | •         | Panel Moderator, "Minimizing Risk in Design / Build Projects," <i>Construction Superconference</i> ,<br>San Francisco, California, December 10 - 11, 1998  |
| 104.      |          | ٠         | Panel Moderator, "Management of Construction Risk on Infrastructure Projects in Latin<br>America," <i>The Latin American Market, The Fourth Annual Conference</i> , Turnberry Isle Resort &<br>Club, Aventura, Florida, November 17 - 19, 1998   |
| 105.      | •        | •         | "Analyzing Schedule Delay," Minimizing Risks in Construction Projects and Resolving Construction Disputes, Hong Kong, September 28 - 29, 1998  |
| 106.      | •        | •         | "Project Controls and Their Significance on International Projects," <i>AusAID</i> , Canberra, Australia, August 21, 1998  |
| 107.      | •        | •         | "Delivering a Successful Project," Worldwide Infrastructure Partnerships, New York, New York, June 24, 1998  |
| 108.      |          | •         | In-House Training Seminar, "Project Risk Management," Panama Canal Commission, Panama,<br>March 9 - 12, 1998   |
| 109.      | •        | •         | "Delivering a Successful Project," proceedings, Civil Engineering International Conference on Asian<br>Infrastructure, Sustainable Development and Project Management, Manila, Philippines, February 19 -<br>20, 1998  |

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| 110.      |          | •         | Panel Moderator, "The Multi-Billion Dollar Issue Facing the Nuclear Power Industry:<br>Decommissioning Versus Life Extension," <i>The Future of the US and International Environmental Industry</i> , Washington, D.C., November 10 - 12, 1997  |
| 111.      | •        | •         | "Delay: Use of CPM Schedules for Concurrency, Allocation, Proof, and Window Analysis,"<br>proceedings, Hurry Up and Slow Down: Dealing with Delays in Construction, American Bar<br>Association Forum on the Construction Industry Conference, New York, New York, January 23, 1997   |
| 112.      | •        | •         | "The Contractor's Right to Finish Early," proceedings, Hurry Up and Slow Down: Dealing with<br>Delays in Construction, American Bar Association Forum on the Construction Industry Conference, New<br>York, New York, January 23, 1997  |
| 113.      | •        | ٠         | "Harmonizing Japanese and US Practices for Effective Project Management," <i>Taisei Corporation M.I.T. Conference</i> , Tokyo, Japan, November 1, 1996  |
| 114.      | •        | •         | "Employing Effective Project Management to Achieve Project Success," Taisei Corporation<br>P.M. Conference, Tokyo, Japan, October 31, 1996  |
| 115.      | •        | •         | "Delay: Use of CPM Schedules for Concurrency, Allocation, Proof, and Window Analysis," <i>Taisei Corporation P.M. Conference</i> , Tokyo, Japan, October 31, 1996   |
| 116.      |          | •         | Co-presenter, "Panel of Experts-Specific Risks to Consider," World Conference on Construction<br>Risk III, Paris, France, April 25 - 26, 1996   |
| 117.      | •        | •         | "Tricks of the Trade New Uses and Misuses of CPM Scheduling," BCQS Project Managers<br>Chartered Quantity Surveyors, The Nielsen-Wurster Group Construction Management<br>Consultants, <i>Whitman Breed Abbott &amp; Morgan Construction Attorneys</i> ' Seminar on Controlling<br>Construction Risk and Conserving Your Cash, Radisson Hotel, Grand Cayman Islands,<br>February 26, 1996 |
| 118.      | •        | •         | "Risk Management Analysis Techniques for Projects With Significant Environmental<br>Issues," co-authored with K. Nielsen, proceedings, <i>ASCE-SAS Second Regional Conference and</i><br><i>Exhibition</i> , Beirut, November 16 - 18, 1995   |
| 119.      | •        | •         | "Privatization and the Use of IVHS in the 1990s," proceedings, ASCE Transportation<br>Conference on IVHS, co-authored with K. Nielsen and M. Ramey, San Diego, California,<br>October 1995  |
| 120.      | •        | •         | "So Mrs. Roebling-What's Your Side of the Story?" a one-woman play, 1995 ASCE Annual Convention, San Diego, California, October 1995  |
| 121.      |          | •         | Co-presenter, "Panel of Experts-Specific Risks to Consider," World Conference on Construction<br>Risk II, Singapore, October 5 - 6, 1995  |
| 122.      |          | •         | Co-presenter, "Construction Scheduling: Preparation, Liability, Claims and Damages," <i>Panama Canal Commission</i> , June 12 - 16, 1995  |

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| 123.      | •        | •         | "CPM Schedule Delay: Window Analysis, Concurrency, and Proof," co-authored with K.<br>Nielsen and M. Ramey, <i>Nielsen-Wurster Seminar on Emerging Risks in Construction: How to</i><br><i>Minimize, Manage and Avoid Disputes,</i> New Orleans, Louisiana, May 10 - 12, 1995; Indian<br>Wells, California, October 19 - 21, 1994 |
| 124.      | •        | •         | "The Contractor's Right to Finish Early," Nielsen-Wurster Seminar on Emerging Risks in<br>Construction: How to Minimize, Manage and Avoid Disputes, New Orleans, Louisiana, May 10 - 12,<br>1995; Indian Wells, California, October 19 - 21, 1994   |
| 125.      | •        | •         | "Project Risk Management-A Necessity for Today's Engineered Projects," ASCE-India<br>Section, Calcutta, India, January 30, 1995   |
| 126.      |          | •         | Co-presenter, "Construction Management and Administration, Construction Claims and<br>Project Risk Management," In-House Training Seminar, <i>Pt. Wijaya Karya</i> , Jakarta, Indonesia,<br>January 23 - 27, 1995   |
| 127.      | •        | •         | "The Utilization of Computer Technology in the Presence of Evidence," co-authored with<br>Pamela Moon, <i>La Gestion de los Asuntos Mercantiles en los Juzgados de Primera Instancia</i> , Madrid,<br>Spain, October 26, 1994   |
| 128.      | •        | •         | "New Risks with CPM Scheduling-Tricks of the Trade," Nielsen-Wurster Seminar on Emerging<br>Risks in Construction: How to Minimize, Manage and Avoid Disputes, New Orleans, Louisiana, May<br>10 - 12, 1995; Indian Wells, California, October 19 - 21, 1994  |
| 129.      | •        | •         | "A New Game Plan for Intelligent Risk Identification / Allocation," Charting the Course to the Year 2000-Together!, DART, Hyatt-Lexington, Lexington, Kentucky, October 16 - 19, 1994   |
| 130.      | •        | •         | "Project Risk Management-A Necessity for Today's Engineered Projects," Proceedings of the<br>American Society of Civil Engineers Saudi Arabia Section First Regional Conference and Exhibition on<br>Advanced Technology in Civil Engineering, Manama, Bahrain, September 18 - 20, 1994   |
| 131.      |          | •         | "Civil Engineering with Stars and Stripes," presented at a joint ASCE / ICE Meeting, Epsom, United Kingdom, July 5, 1994  |
| 132.      |          | •         | Co-presenter, "Project Manager nei settore delle construzioni," Visiting Professor, University of Bologna - SINNEA, Bologna, Italy, May 25 - 27, 1994   |
| 133.      | •        | •         | "Project Risk Management-A Necessity for Today's Engineered Projects," <i>Tarumanagara</i> University, Jakarta, Indonesia, May 2, 1994  |
| 134.      | •        | •         | "CPM Schedule Delay: Window Analysis, Concurrency, and Proof," co-authored with<br>K. Nielsen and M. Ramey, <i>World Conference on Construction Risk</i> , Paris, France, April 28 - 29,<br>1994  |
| 135.      |          | •         | Co-presenter, "Project Risk Management," Panama Canal Commission, Panama, April 20 - 22, 1994   |
| 136.      | •        |           | "Anticipating Problems: Project Risk Assessment and Project Risk Management," co-<br>authored with K. Nielsen, Chapter 6, "Collaboration Management, New Project and Partnering<br>Techniques," edited by H. Schaughnessy, John Wiley & Sons 1994   |

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| 137.      | •        | •         | "Disruption / Productivity Cost Claim Analyses," co-authored with K. Nielsen, Construction<br>Disputes-Analysis and Management, Winnipeg, Canada, November 1 - 5, 1993   |
| 138.      | •        | •         | "CPM Scheduling Delay: Window Analysis, Concurrency and Proof," co-authored with K. Nielsen and M. Ramey, <i>Construction Disputes-Analysis and Management</i> , Winnipeg, Canada, November 1 - 5, 1993  |
| 139.      |          | •         | Co-presenter, "Schedule Delay Analysis & Early Completion," Nielsen-Wurster Seminar on<br>Managing Risk and Minimizing Disputes in Construction Contracts, Hilton Head Island, South<br>Carolina, October 6 - 8, 1993  |
| 140.      |          | •         | Co-presenter, "Project Management for Design and Construction," Panama Canal Commission,<br>Panama, June 28 - July 2, 1993   |
| 141.      |          | •         | Co-presenter, "Schedule Delay Analysis," WASHTO Annual Conference, Oklahoma City, Oklahoma, June 23 - 24, 1993   |
| 142.      |          | •         | Presenter, "Early Completion Claim Analysis and Expert Delay Analysis," <i>The Nielsen-Wurster Seminar on Construction Issues Facing the Public Transportation Industry</i> , Sacramento, California, April 28 - 30, 1993  |
| 143.      | •        |           | "Going International: Profit or Peril?" Interview with Patricia D. Galloway, Executive Vice President, The Nielsen-Wurster Group, Inc., Worldwide Projects, Spring 1993  |
| 144.      | •        | •         | Co-presenter, "Utilizing an Expert Effectively in ADR," Resolving Disputes in International Construction Contracts through ADR, Geneva, Switzerland November 12 - 13, 1992   |
| 145.      | •        | •         | "International Construction Law-Opportunities and Risks in the '90s," <i>The American Bar</i><br>Association Forum on The Construction Industry, Stouffer Mayflower Hotel, Washington, D.C.,<br>November 5 - 6, 1992   |
| 146.      | •        | •         | Co-Presenter, "International Contract Administration Issues: Project Documentation,<br>Dispute Proofs, Programmes and Productivity," <i>Training Workshop on International Construction</i><br><i>Contracts and Contractor Claims</i> , The International Development Law Institute (IDLI), Rome,<br>Italy for the Finnish International Development Agency (FINNIDA), Helsinki, Finland,<br>October 13 - 16, 1992 |
| 147.      | •        | •         | "Analyzing Scheduling Delays by Use of Window Analysis," The Nielsen-Wurster Seminar on<br>Managing and Resolving Construction Disputes, Lake Tahoe, Nevada, March 1992; San Diego,<br>California, April 1992; Key West, Florida, October 1992   |
| 148.      | •        | •         | "Contract Administration," Masters Degree Course, SINNEA, <i>Institulo Di Studi Per La Cooperazione E La Piccola E Media Impresa</i> , Bologna, Italy, September 25, 1992  |
| 149.      | •        | •         | "Project Risk Management-Achieving Goals," co-authored with K. Nielsen, proceedings,<br>11th INTERNET World Congress on Project Management, Florence, Italy, June 16 - 19, 1992  |
| 150.      | •        | •         | "Effective Construction Contract Administration," University of Wisconsin-Madison, College of<br>Engineering, Madison, Wisconsin, April 7 - 10, 1992   |

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| 151.      | •        | •         | "International Contract Administration Issues: Project Documentation, Dispute Proofs,<br>Programmes, Productivity," co-authored with K. Nielsen, <i>IDLI Conference</i> , Rome, Italy,<br>December 12, 1991 |
| 152.      | •        | •         | "Overcoming Schedule Delay-Analyzing and Resolving this Project Nemesis," co-authored with K. Nielsen, IIR National Construction Conference, Sydney, Australia, August 28 - 29, 1991                        |
| 153.      |          | •         | Co-presenter, "Inefficiency Seminar," Florida Department of Transportation, Deland, Florida,<br>August 1991   |
| 154.      | •        | •         | "International Construction Dispute Proofs," co-authored with K. Nielsen, Nordnet '91<br>Transactions: The Practice and Science of Project Management, Trondheim, Norway, June 3 - 5, 1991                  |
| 155.      |          | •         | Co-presenter, "Advanced CPM Scheduling," Pennsylvania Department of Transportation, West<br>Palm Beach, Florida, May 1991   |
| 156.      | •        | •         | "Pricing and Proving Contractor Claims for Changes in Scope and Unforeseen Conditions," proceedings, <i>Construction Litigation Superconference</i> , Andrews Conferences, Inc., April 11 - 12, 1991        |
| 157.      | •        |           | "Computerized Document Control-The Expert Witness's View," co-authored with Pamela<br>Moon, <i>The International Construction Law Review Journal</i> , Volume 8, Part 2, April 1991                         |
| 158.      |          | •         | Co-presenter, "Contract Administration," <i>West Virginia Division of Energy</i> , Charleston, West Virginia, March 1991  |
| 159.      | •        | •         | "Pricing and Proving Contractor Claims for Changes in Scope and Unforeseen Conditions," proceedings, <i>Construction Litigation Superconference</i> , Andrews Conferences, Inc., December 6 - 7, 1990       |
| 160.      | •        | •         | "Contract Administration," proceedings, Arbitration and Mediation Construction Claims Seminar,<br>American Arbitration Association, Charleston, West Virginia, November 1, 1990                             |
| 161.      | •        | •         | "Evaluating the Contractor's Right to Finish Early," co-authored with K. Nielsen, Project<br>Management Institute Book of Proceedings, Calgary, Alberta, Canada, October 16, 1990                           |
| 162.      | •        |           | "Concurrent Schedule Delay in International Contracts," co-authored with K. Nielsen, <i>The International Construction Law Review</i> , Volume 7, Part 4, pp. 386 - 401, October 1990                       |
| 163.      | •        | •         | "Schedule Delay Concurrency Issue Analysis & Proof," co-authored with K. Nielsen,<br>Proceedings, International Cost Congress, Paris, France, April 1990  |
| 164.      |          | •         | Co-presenter, "CPM Scheduling," Kentucky Department of Transportation, Lexington, Kentucky, December 1989   |
| 165.      |          | •         | "CPM Scheduling Seminar," Reale, Fosse & Perry, P.C., Pittsburgh, Pennsylvania, November 1989   |

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| 166.      |          | •         | "Motivating the Engineer," Project Management Institute, Delaware Chapter Meeting, Wilmington,<br>Delaware, October 1989  |
| 167.      |          | ٠         | Co-presenter, "Construction Dispute Seminar," Florida Department of Transportation,<br>Tallahassee, Florida, August 1989  |
| 168.      | •        | •         | "Pricing, Proving and Calculating Construction Claims," proceedings, Construction Litigation<br>Superconference, Andrews Conferences, Inc., April 6 - 7, 1989   |
| 169.      |          | •         | "Claims Avoidance Seminar," Loney Construction Co., Inc., Keene, New Hampshire, January 1989  |
| 170.      |          | •         | "Minimization of Claims Seminar," Weyerhaeuser Paper Company, Jackson, Mississippi;<br>Birmingham, Alabama, November 1988   |
| 171.      | •        | •         | "Analyzing Schedule Delays By Use of Window Analyses," The Nielsen-Wurster Group<br>Construction Disputes Seminar, San Antonio, Texas, April 1991; New Orleans, Louisiana, April<br>18 - 20, 1988   |
| 172.      | •        | •         | "Analyzing Schedule Delays By Use of Window Analyses," <i>The Nielsen-Wurster Group Construction Disputes Seminar</i> , San Antonio, Texas, April 1991; New Orleans, Louisiana, April 18 - 20, 1988   |
| 173.      | •        | •         | "Defining Scheduling," The Nielsen-Wurster Group Construction Disputes Seminar, New Orleans,<br>Louisiana, April 18 - 20, 1988  |
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