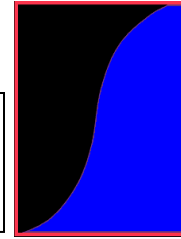




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## Lydia B. Kam Lyew

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### Summary

Ms. Kam Lyew is a **Certified Arbitrator, Qualified Mediator and member of AIDA U.S. Reinsurance and Insurance Arbitration Society (ARIAS-U. S.)**. She is listed in **Arbitrator Directories of ARIAS, Reinsurance Association of America (RAA) and Association of Insurance & Reinsurance Run-Off Companies (AIRROC)**.

Ms. Kam Lyew serves as **Expert Witness** in re/insurance matters and is listed in **Juris Pro** and **SEAK**.

Predominant areas of practice are arbitration, mediation, expert witness and consulting for the re/insurance industry. Ms. Kam Lyew also provides extensive market intelligence and technical expertise on the re/insurance industry segment to the investment banking community.

Ms. Kam Lyew has over **39** years of experience in the property/casualty insurance and reinsurance industry predominantly as a Senior Executive with a successful track record of launching, leading and managing major U.S. based international reinsurance firms. Underwriting, Claims, Operations and Marketing focus. Chief Operating Officer of three international reinsurance firms. Demonstrated ability to lead professional teams & successfully establish new reinsurance entities. Experienced and well regarded for negotiations, communications and coordination skills in dealing with a wide spectrum of business partners including board members, clients, executives, employees, investment community, rating agencies as well as technical professionals (attorneys, accountants, actuaries, claims, and consultants).

### Experience

- |  |                     |                     |
|--|---------------------|---------------------|
| <b>2001</b>  | <b>REnamics LLC</b> | <b>Stamford, CT</b> |
| <b>Principal</b>   |                     |                     |
| <ul style="list-style-type: none"> <li>• Established consulting firm focused on the insurance and reinsurance industry.</li> <li>• Consulting practice scope includes: arbitrations; mediations; expert witness; litigation management support; audit/due diligence reviews (Underwriting, Claims, Operational, Process); management/ marketing strategies and tactics; product development; commutations; runoff; and research projects.</li> </ul> |                     |                     |

**2000-2001                      Alea Group                      Norwalk, CT**  
**Executive Vice President & Chief Operating Officer (U.S.)**

- Transition/ integration of the Equus Re team and its business portfolio to the Alea Group.
- Implemented strategy and operations of Alea Group philosophies in Alea North America.
- Responsible for developing Alea Group's corporate marketing/branding concepts, consistency and process.
- Coordination of marketing activities and communications amongst Alea franchises, clients and target marketing.

**1998-2000                      Kemper/Equus Re                      Norwalk, CT**  
**President & Chief Operating Officer**

- Led the formation of a new reinsurance underwriting operation focused on specialty risk transfer products (property and casualty, program, alternative risks, financial products, and blended products).
- Developed and executed operational strategy to optimize productivity and customer service. Instituted integrated multidisciplinary due diligence underwriting process with management monitoring capabilities. Established all operations: accounting, actuarial, claims, finance, information technology, legal and underwriting.
- Instrumental in leading, facilitating and negotiating the sale of the Equus Re team and its business portfolio from Kemper Insurance to the Rhine Re Group (renamed Alea Group) whose majority owner was Kohlberg Kravis Roberts & Co. (KKR) in December 1999.

**1993-1998                      TIG Re                      Stamford, CT**  
**Executive Vice President & Chief Operating Officer**

- Formulated and led the regeneration and transformation of company's strategies and tactics. Corporate culture, organization and processes revamped to focus on client solution orientation on a global basis.
- Implemented diversification of markets and products: entry into new geographical areas and new risk transfer mechanisms.
- Improved operating procedures by streamlining work flow processes and enhancing information flow. Implemented usage of active information technology into the marketing and underwriting process.
- Instituted integrated multidiscipline team approach (actuarial, claims, accounting, audit) into underwriting analysis. Leveraged collective cross-functional knowledge/ information for improved underwriting results.
- Implemented continuous performance monitoring, audit and re-underwriting of the book of business.
- Formulated and implemented target and cross marketing strategies.
- During her tenure at TIG Re it grew to be one of the top ten U.S. Property/Casualty reinsurers. "A" rated by A.M. Best it consistently outperformed its peers in its operating ratios and shareholders' returns.

**1987-1993            Transamerica Reinsurance (P&C)            Stamford, CT**  
**Senior Vice President-Marketing & Underwriting**

- Responsible for the marketing and underwriting profitability of the various Business Units across the company.
- Directed company business planning, underwriting philosophy, underwriting guidelines and protocols.
- Provided technical oversight and negotiated the most difficult and complex broker/cedent insurance company clients' treaty & facultative contracts.
- Oversight and leadership of Reinsurance Underwriting Services Co. (Audit Operations – Underwriting, Claims, Financial, Operations)

**1985-1987                            Clarendon National                            New York, NY**  
**Vice President – Casualty**

- Founding member of the reinsurance unit of the company. Involved in strategic and operational brainstorming and planning. Execution and implementation of strategies.
- Responsible for the marketing and underwriting of the Casualty Division.
- Instrumental in the sale of the reinsurance unit to Transamerica Corp.

**1978-1985                            General Reinsurance                            Stamford, CT**  
**Assistant Vice President & Referral Underwriter (International)**

- Referral Underwriter (Treaty & Facultative - all Property & Casualty lines) for the International subsidiaries and operations.
- Treaty Account Executive for Latin America.
- Member of General Re's Special Marketing and Underwriting Group based in the Home Office. Provided clients and branches with new insurance products development assistance.
- Research and strategic planning of traditional reinsurance lines. Development and updating of corporate underwriting philosophies for the Facultative Division.
- Casualty Facultative Underwriter – Dallas – Southwestern Region.

**1976-1978                            American International Group New York, NY**  
**Senior Underwriter-Specialty Lines**

- Established Financial Institutions Underwriting Department for National Union Fire Insurance Co.
- Marketing and underwriting for Directors' and Officers' Liability, Pension Trust Liability, Trust Department E & O, Political Risk.

**Professional Development**

- Mediation Training, Connecticut Mediation (July 2009)
- Expert Witness Workshops, National Expert Witness Conference, SEAK (June 2009)
- ARIAS Intensive Arbitrator Training Workshops ( March 2009, Sept 2002)
- ARIAS Educational Seminars (Nov 2013, Nov 2011, Nov 2008)

**Education**

**1974-1976 Louisiana Tech University Ruston, LA**

- Master of Business Administration – Management and Finance.
- Magna Cum Laude; Phi Beta Kappa, National Honor Society.

**1971-1974 Barat College Lake Forest, ILL**

- Bachelor of Arts; Magna Cum Laude; Kappa Gamma Pi, National Honor Society.

**Professional Affiliations**

- Certified Arbitrator and Member, AIDA U.S. Reinsurance and Insurance Arbitration Society (ARIAS-U.S.) (2002 to present).
- Qualified Mediator, AIDA U.S. Reinsurance and Insurance Arbitration Society (ARIAS-U.S.) (2009 to present)
- Arbitrator, Association of Insurance and Reinsurance Run-Off Companies (AIRROC) (2009 to present)
- Arbitrator, Reinsurance Association of America (RAA) (2007 to present)
- Member; Professional Liability Underwriting Society (PLUS)
- National Association of Realtors; Connecticut Association of Realtors (2001 to present)

**Volunteer**

- Our Lady Star of the Sea-Parish Advisory Council; Lector; Eucharistic Minister; Youth Group Reenactment of the Passion; Confirmation Catechist; Children’s Choir, Children’s Christmas Musical
- Malta House of Good Counsel (residential program providing services to single, homeless, pregnant women and women who have recently given birth).
- Bennett Cancer Center/Stamford Hospital – Fundraiser
- Dam Good Stuff-Livelihood Project: Northern Philippines communities

**Recognition**

**2007**

- Saint Augustine Medal of Service Recipient; Diocese of Bridgeport, CT.

**2000**

- Named One of the 100 Leading Women in the Insurance Industry: Business Insurance – October 2, 2000

**Faculty**

**2012**

- ARIAS-U.S.; Spring Conference; Palm Beach, Florida; Topic – “Who Wants to Be An Arbitrator” - Ethics.

**2008**

- ARIAS–U.S.; Fall Conference and Annual Meeting; New York, New York; Topic - Consolidation of Arbitration Proceedings.
- American Bar Association Insurance Coverage Litigation CLE Seminar; Tucson, Arizona; Topics – Aggregation/Number of Occurrences; Contract Certainty; Multinational Arbitrations

**2003**

- ARIAS-U.S.; Spring Conference; Bermuda; Topics - Arbitrator Disqualification (Conflict of Interest; Confidentiality); Arbitration Panel Authority (Pre Judgment Security; Subpoena Power; Summary Disposition); Res Judicata and Collateral Estoppel.